Listening to the City Remember and Rebuild July 20, 2002 – Jacob Javits Center

Table Facilitator Guide

Time Period	Program Activity	Table Facilitator Tasks	Materials
7:00 a.m. 30 min.	FACILITATOR ARRIVAL	Report to Hall 3A at Javits Convention Center (655 West 34 th Street) Proceed to the your table in the Main Hall Organize Participant materials at your table – unstuck and distribute materials to each seat at your table.	None
7:30 a.m. <i>10 min.</i>	MEET WITH AREA FACILITATORS	 Attend an informal "briefing" with other table facilitators in your area run by the Area Facilitator responsible for 	
7:30 – 8:00 a.m. 30 min.	FACILITATOR SET-UP Meeting Room	 Find your assigned table Sit in a seat next to the computer Test computer and review Computer Instructions and Computer Recorder Guidelines Orient yourself to the room layout, including bathrooms, water stations, Resource tables, Counseling Support areas, etc. Meet the Computer staff in your area. Greet early registrants. Make sure you table has the required material set-up: Nametags 1 Pen, 10 pencils 1 green sheet of paper, 1 red sheet of paper Table Roster 4 sets of Site Options 	Facilitator Instructions – Computer Recorder Advice to Computer Recorder Using Council Software

Time Period	Program Activity	Table Facilitator Tasks	Materials
8:00 – 9:00 60 min.	PARTICIPANT REGISTRATION & TABLE SEATING Registration Area & Tables	 Welcome participants and introduce yourself Ask participants to create a nametag Check all participants as they arrive against your table roster and add names of people who are not on, but have been assigned to your table. Invite participants to review the Participant Guide and the six scenarios before the meeting begins Screen for any special needs and address them prior to the program start, particularly translation needs. Recruit a Computer Recorder. Make sure you sit next to him or her. When a Computer Recorder has been identified, instruct him/her to read the Computer Recorder Guidelines. Note: If your table is missing materials, contact an Area Facilitator Note: If more than one participant can and wants to serve as the Computer Recorder, ask them to rotate in several scheduled periods throughout the meeting. Encourage this rotation as it will give several people the opportunity to serve the group. However, no more than 3 Computer Recorders should be chosen. 	Sign-In Sheet Nametags
9:00 – 9:25 25 min.	PROGRAM BEGINS: WELCOME / INTRODUCTORY REMARKS Main Stage	 Assist in situating late participants Check to make sure that participants just arriving are on your table's roster. If newly assigned, add to your roster. Contact an Area Facilitator if there are any problems regarding seating Contact an Area Facilitator if no one volunteers to be a computer recorder. 	Sign-In Sheet Nametags

Time Period	Program Activity	Table Facilitator Tasks	Materials
9:25 – 9:40 25 min.	ORIENTATION TO THE DAY / TABLE INTRODUCTIONS Main Stage	 Briefly introduce yourself and describe your role as the table facilitator Have each person take one minute to introduce themselves. Have them answer: Your name Where you come from Why was it important for you to be here today? (ONE REASON PER PERSON) COMPUTER RECORDERS: Type each idea and submit as you go around the table and hear from each participant. Refer to Ground Rules which outlines the Table Facilitator's roles and responsibilities and Ground Rules. Be aware that grief counselors are available if a participant at your table needs one. 	Ground Rules
9:40 – 9:55 15 min.	DEMOGRAPHICS Tables	 Make sure each participant has a keypad Pay attention to the keypad instructions given by the Lead Facilitator Help participants use keypads if they have any problems so they can respond to the polling questions. Make sure everyone at your table is voting. Note: All polling questions will be presented by the Lead Facilitator and the options will be displayed on the large video screens at the front of the room. Do not ever vote yourself, even in response to these demographic questions. Polling Questions: Gender, Age, Income Mix, Race/Ethnicity, etc. Be aware that grief counselors are available if a participant at your table needs one. 	

Time Period	Program Activity	Table Facilitator Tasks	Materials
9:50-10:05 15 min.	LOWER MANHATTAN CONTEXT Main Stage	 Presentation from Bob Yaro, Regional Plan Association. Brief History, Impact of 9/11. Ensure all participants listen closely to the presentation. Make sure that all participants at your table have signed the sign-in sheet. 	
10:05 – 10:50 45 min.	HOPES & CONCERNS: REBUILDING SITE/ REBUILDING LIVES Tables	 Hear from Theme Team about the important reasons participants have identified for coming today. THEN State the Table Task (30 minutes): Instruct participants to reference Worksheet #2. Allow people two minutes to take notes individually before you get started. Have participants at your tables discuss and answer the question (30 minutes): What are the key hopes and concerns you have as we go about rebuilding and remembering? Work toward agreement on 3-4 shared hopes and concerns. Have your computer recorder enter and submit these 3-4. Please do not wait to send them all at the end of your discussion. If there are strongly-held "minority reports" there will be a separate "bucket" in which to type into the computer and send. There will be this option for EVERY conversation throughout the day. Area Facilitators will collect your table's sign roster so make sure you have it completed by 10:45am. 	Worksheet #1

Time Period	Program Activity	Table Facilitator Tasks	Materials
10:50-11:35 45 min.	PRESENTATION: REBUILDING THE SITE Stage	 Lou Tomson, Joe Seymour, Alex Garvin, Frank Lombardi, Roland Betts - Lower Manhattan Development Corporation and Port Authority. Ensure all participants listen closely to the presentation. Participants should open their Participant Guides to pages 6-9 and pull out Worksheet #2 to jot down notes of key points once the six options are laid out. Participants should get together in groups of 3 to review "The Future of Manhattan" document. There will be only four copies per table. 	The Future of Lower Manhattan Planning Document (4 per table)
		 While these presentations are happening ask your table, in particular, to track what they like and don't like about each site option 	Participant Guide , pp. 6-9
11:35 – 11:55 20 min.	TABLE TASK: RESPONSE TO OPTIONS – Part 1 Tables	 Hear from Theme Team about the important reasons participants have identified for coming today (10 minutes). THEN We will have two conversations between 11:35-1:35: 1) Review six options and give feedback to Lower Manhattan Development Corp. 2) Suggest additional options to be considered for the next round of planning this fall. 	The Future of Lower Manhattan Planning (4 per table)
		□ Before you get started in full discussion allow everyone at your table to simply review and familiarize themselves with the map and the participant guide. Have them share first impressions (10 minutes). Have them jot notes on Worksheet #2 while they do their review.	Worksheet #2 Participant Guide Page 7

Time Period	Program Activity	Table Facilitator Tasks	Materials
11:55 – 12:40 45 min	TABLE TASK: RESPONSE TO OPTIONS – Part 2 Tables	 □ The first full discussion period will last about 40 minutes. State the Table Task (40 minutes): Keep in mind hopes and concerns about rebuilding. For each option, what advice would you give to the planners about:	The Future of Lower Manhattan Planning (4 per table) Worksheet #2 Participant Guide – Page 7
12:00 30 min.	LUNCH Main Hall	 A WORKING LUNCH will start at APPROXIMATELY 12noon. It may begin a little earlier or a little later depending on how quickly the morning has progressed. Box Lunches will be delivered to the tables by the catering staff. Participants should continue working. Because they will be delivering food to 500 tables, please be patient with the delivery time. All lunches should be delivered within a half hour (or less) after delivery begins. Encourage participants to trade/share sandwiches as special orders cannot be placed. Kosher meals can be requested. Encourage participants to stay at the tables unless individuals need a bathroom break. After everyone has received their lunch and started eating, continue with your conversations. When your tables are done with lunch, have your participants help you to put all the garbage back in the bag it came in and place it in the center of your table for pick up. 	Worksheet #2 (continued)

Time Period	Program Activity	Table Facilitator Tasks	Materials
12:40 – 1:05 25 min.	TABLE TASK: OTHER OPTIONS <i>Tables</i>	 Table Task (20 Minutes): □ Have participants take out Worksheet #3 □ Encourage participants to think beyond the parameters of the six options. Keeping in mind, again, your hopes and concerns about rebuilding, 1. Beyond advice on the six options, what advice would you give the planners? □ Have your computer recorder enter the key comments from your table conversation and submit them as you go. 	Worksheet #3
1:05- 1:30 40 min.	PRESENTATIONS OF THEMES / PREFERENCE TESTING Main Stage	 □ This segment will be devoted exclusively to a set of polling questions that the Lower Manhattan Development Corp (LMDC) and Port Authority are asking for your input on. We will go through the questions one at a time, with EVERYONE using their keypads. Polling Questions: □ Skyline □ Street Grid □ West Street □ Open Space □ Civic Amenities □ Memorial □ This section of the program will conclude with a report back from the Theme Team re: our conversation about our brainstorm of "Other Options" 	None
1:30 – 1:45 15 min	PRESENTATION AND POLLING OF THEMES	 Report back from Theme Team on themes emerging from discussions about the six options Polling on Themes. 	None

Time Period	Program Activity	Table Facilitator Tasks	Materials
1:45- 2:10 20 min.	CREATING A PERMANENT MEMORIAL Tables	 Table Task (15 Minutes): We will see a short video that memorializes 9/11. At your table, have participants refer to Worksheet #4 and lead a discussion about the Memorial Mission Statement. Ask, about what input people have about the mission statement for the Memorial Advisory Council? Does the memorial mission statement capture your feelings about what the memorial should be? Are there additional thoughts you would suggest for improving the mission statement? Have the computer recorder enter the ideas that are generally shared at your table. Enter any strongly held minority views in the separate question bar. One polling question. 	Worksheet #4
2:10 – 3:45 95 min.	HOPES AND CONCERNS ABOUT REBUILDING LIVES Tables & Main Stage	 Lead Facilitator summarizes the key issues around the rebuilding of lives after the events of September 11th. These key issues are: Jobs/economy Housing/civic amenities such as parks/culture Transportation Table Task (60 Minutes): Have participants open up the Participant Guide (pp 10-13) and spend five minutes reviewing the facts, options, and considerations. Have participants pull out Worksheet #5. Lead a discussion about: What are the most important options to help rebuild people's lives that were impacted by 9/11? There will be 60 minutes for this discussion. You can divide your time among all three topics, giving each 20 minutes. Or you can move freely from topic to topic. Enter the major themes of your conversation in the appropriate topic bucket. Polling Question 	Participant Guide – pages 10-13 Worksheet #5

Time Period	Program Activity	Table Facilitator Tasks	Materials
3:45 – 3:55 10 min.	THE PROCESS FROM HERE Tables	Polling Question □ Pace of Rebuilding	None
3:55 – 4:05 10 minutes	RESPONSE FROM DECISION MAKERS / EVALUATION	 Short remarks from Daniel Doctoroff, Deputy Mayor for Economic Development for New York City; and, Lou Tomson, Executive Director, LMDC Have participants pull out Evaluation Form, fill it out, and leave it at the center of the table. Polling Questions Two evaluation questions 	Evaluation Forms
4:05 – 4:15 10 minutes	CLOSING COMMENTS	 Thank participants at your table for sharing their time, energy and commitment 	None
4:15 – 4:30 15 minutes	CLOSE DOWN TABLES / MONITOR TECHNOLOGY	 Count and stack the keypads Participants need to return assisted listening devices to get their ID back. At language tables, count and return listening devices to Resource tables. Please wait for your table's computer and keypads to be picked up by the technology support crews before departing your table for the facilitator debrief. You may need to wait as long as 15 minutes for your table to get cleared. 	None
4:30 – 5:00 30 min.	TABLE FACILITATOR DEBRIEF Table in Your Area	 Proceed to area as instructed by your Area Facilitator Share insights and recommendations with other table facilitators 	Notes from the Day